



# Arcadia

B I O S C I E N C E S

**Investor Handout**

**October 2015**

# Forward-looking statements



“Safe Harbor” statement under the Private Securities Litigation Reform Act of 1995: This presentation contains forward-looking statements about the company and its products, including statements relating to components of the company’s long-term financial success; the company’s traits, commercial products, and collaborations; the company’s ability to manage the regulatory processes for its traits and commercial products; the company’s anticipated financial results; current and future products under development; additional collaboration agreements; the regulatory process; business and financial plans; and other non-historical facts.

Forward-looking statements are subject to risks and uncertainties that could cause actual results to differ materially, and reported results should not be considered as an indication of future performance. These risks and uncertainties include, but are not limited to: the company’s and its partners’ ability to develop commercial products incorporating its traits and complete the regulatory review process for such products; continued competition in seed traits and other products; the company’s compliance with laws and regulations that impact the company’s business, and changes to such laws and regulations; the company’s reliance on its collaborators to commercialize products incorporating its seed traits; the company’s future capital requirements and ability to satisfy its capital needs; the company’s exposure to various contingencies, including those related to intellectual property protection, success of field trials, regulatory compliance, the speed with which regulatory approvals are received, and public acceptance of biotechnology products; developments related to foreign governmental regulations, political climate, currencies, and economies; successful operation of the company’s joint ventures; fluctuations in commodity prices; the company’s ability to obtain a significant portion of the increased value to farmers from products that incorporate its traits; and the effect of weather conditions, natural disasters, and accidents on the agriculture business or the company’s facilities.

Further information on these and other factors that could affect the company’s financial results are included in filings it makes with the Securities and Exchange Commission from time to time, including the section entitled “Risk Factors” in the company’s Quarterly Report on Form 10-Q for the quarter ended June 30, 2015 and other filings. These documents are or will be available on the SEC Filings section of the Investor Relations pages of the company’s website at [www.arcadiabio.com](http://www.arcadiabio.com). All information provided in this presentation is as of the date hereof, and Arcadia Biosciences, Inc. disclaims any obligation to update this information.

# Arcadia is a leading agricultural biotechnology trait company

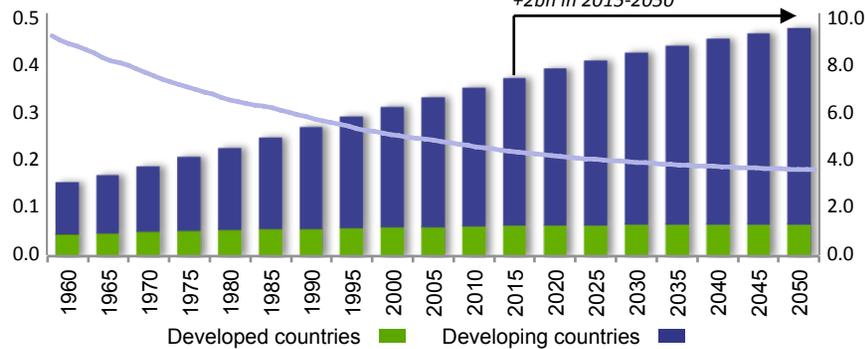


Portfolio of late-stage yield traits creates a compelling case for new investment in agriculture

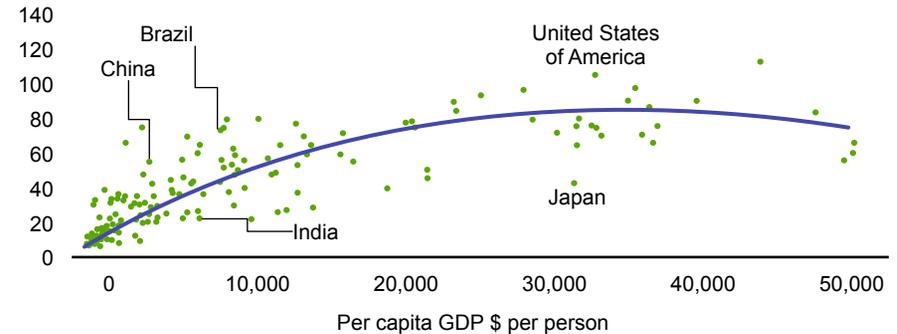
# Agricultural yield is always critical, and traits create significant value

## Population growth and increasing per capita income drive need for increased yield

Arable land per capita (ha)

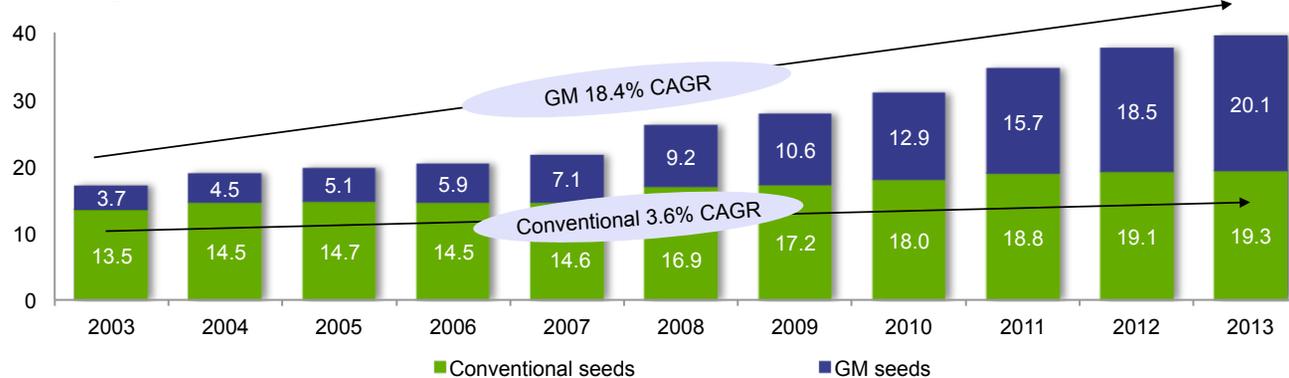


Meat consumption vs. GDP: more income = more calories (Per capita meat consumption, kg/year)



## Seeds are the vehicle for delivering improved genetics and have had tremendous growth

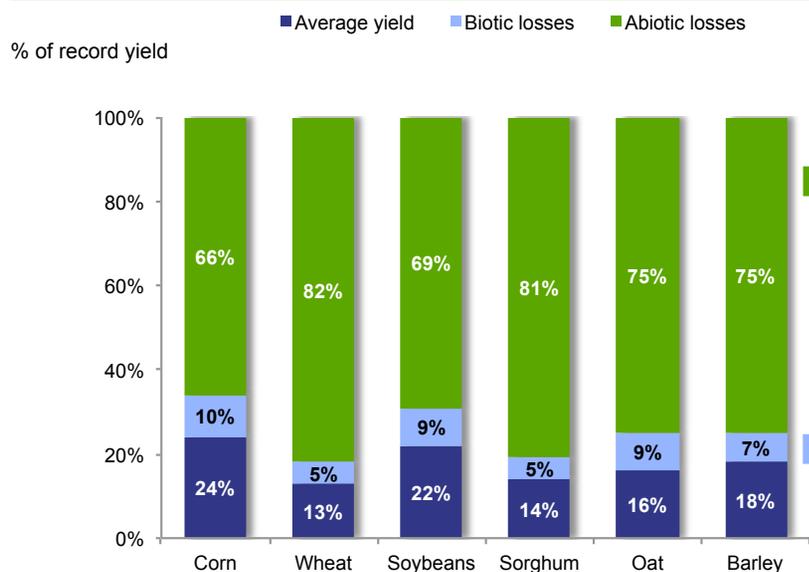
Value of global seed market (\$B)



Source: Food and Agriculture Organization of the United Nations (FAO), Seed Industry Synopsis, Phillips McDougall, June 2014

# Significant growth potential exists from next wave of abiotic stress traits

## Abiotic stress accounts for 66-82% of lost yield



## Addressing yield losses caused by abiotic stresses represents untapped growth opportunity

Limited number of commercially available abiotic stress solutions on the market:



Multiple commercially available biotic stress solutions (partial list):



- GM seed market of approximately \$20B based primarily on biotic stress management – highly competitive, multiple products; zero-sum play
- Abiotic stress management has greater value potential, minimal current products, and opportunity for major market expansion

Source: Biochemistry and Molecular Biology of Plants, Buchanan, Grissein, Jones, American Society of Plant Physiologists, 2000.

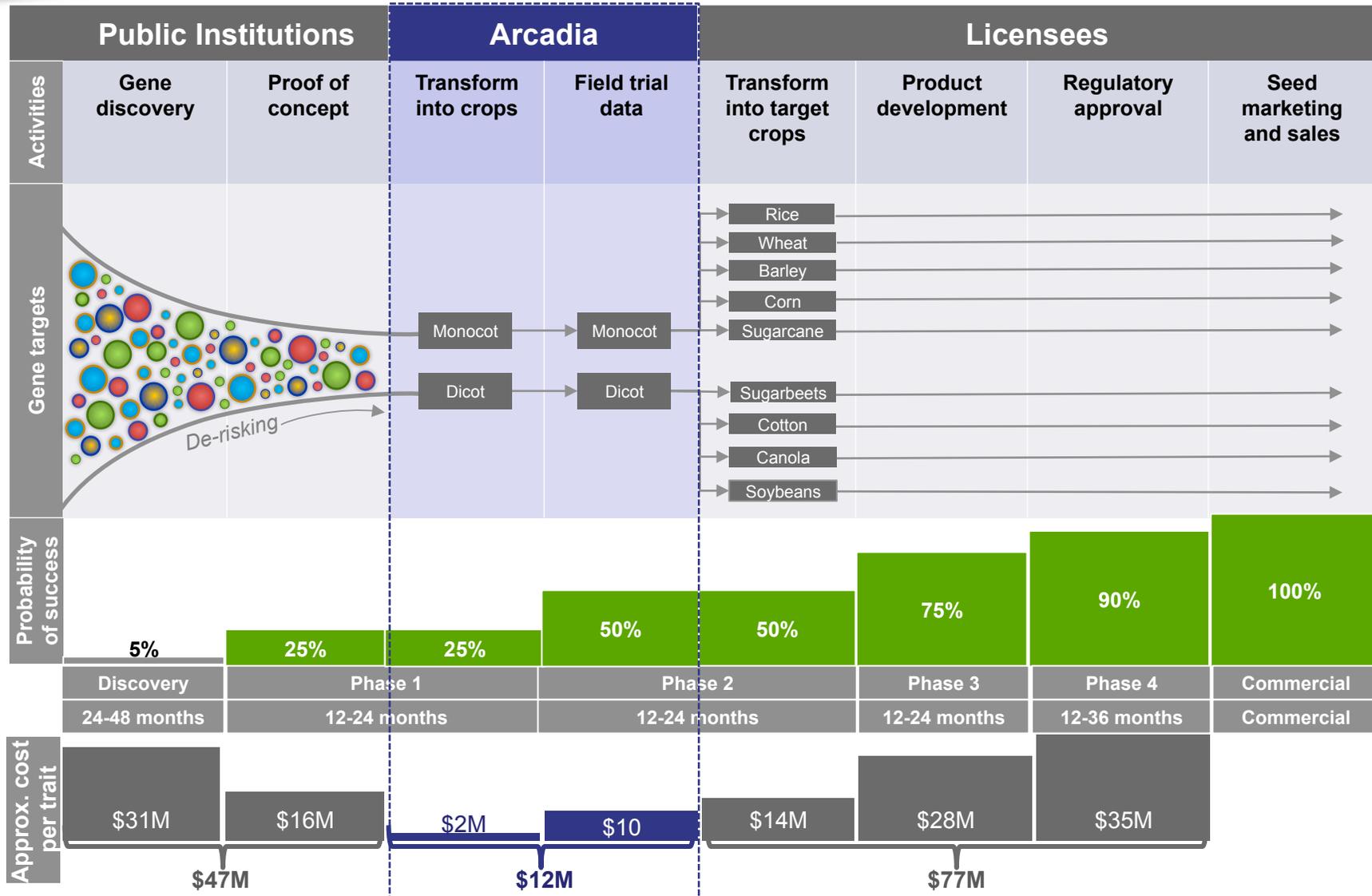
# Clear path to sustained financial growth with 50 products in development



PROGRAM	Crop	Collaborator(s)	Phase					Key Markets	
			D	1	2	3	4		5
<b>PRODUCTIVITY TRAITS</b>									
<b>Nitrogen Use Efficiency (NUE)</b>	Wheat	Limagrain, Mahyco, CSIRO, ACPFG	■	■	■	■		Global	
	Rice	Mahyco, AATF	■	■	■	■		Asia	
	Soybean	Verdeca	■	■				Americas, Asia	
	Corn	-	■	■				Global	
	Cotton	Mahyco	■	■	■			Americas, Asia	
	Canola	-	■	■	■	■		N. America, Asia	
	Sugarcane	US Sugar, SASRI, Mahyco	■	■	■			S. America, Asia	
	Barley	-	■	■	■	■		N. America, Australia	
	Turf	Scotts	■	■	■			N. America	
	Tree Crops	Arborgen, Futuragene	■	■	■			Brazil, N. America	
	Vegetables	Mahyco	■	■				Asia	
	<b>Water Use Efficiency (WUE) Drought Tolerance (DT)</b>	Wheat (WUE)	Limagrain	■	■	■			Global
		Wheat (DT)	Bioceres	■	■	■	■		Global
Rice (WUE)		Mahyco	■	■	■			Asia	
Soybean (DT)		Verdeca	■	■	■	■	■	Americas, Asia	
Corn (WUE)		Genevive	■	■				Global	
Cotton (WUE)		Mahyco	■	■	■			Americas, Asia	
Canola (WUE)		-	■	■	■			N. America, Asia	
Sugarcane (WUE)		US Sugar, SASRI, Mahyco	■	■				S. America, Asia	
Sugar Beets (WUE)		SES Vanderhave	■	■				N. America	
Tree Crops (WUE)		Arborgen, Futuragene	■	■	■			Brazil, N. America	
Vegetables (WUE)		Mahyco	■	■				Asia	
<b>Salinity Tolerance (ST)</b>		Wheat	Mahyco	■	■	■			Global
		Rice	Mahyco	■	■	■	■		Asia
	Cotton	Mahyco	■	■	■			Americas, Asia	
	Canola	Mahyco	■	■	■			N. America, Asia	
	Sugarcane	Mahyco	■	■				S. America, Asia	
	Vegetables	Mahyco	■	■				Asia	
<b>Herbicide Tolerance*</b>	Wheat	Confidential	■	■	■	■		Global	
	Wheat	USAID, CIMMYT	■					Global	
<b>Trait Stacks</b>	NUE/WUE/ST	Rice	■	■	■	■		Asia	
	NUE/DT	Wheat	■	■	■			Global	
	NUE/WUE	Wheat	■	■	■			Global	
	NUE/WUE	Canola	■	■	■			N. America, Asia	
<b>PRODUCT QUALITY TRAITS</b>									
<b>GLA Oil</b>	Safflower	Abbott	■	■	■	■	■	N. America, Asia	
<b>Resistant Starch*</b>	Wheat	-	■	■	■	■	■	Global	
<b>Post Harvest Quality*</b>	Tomato	Bioseed	■	■	■	■	■	Asia, N. America	
<b>ARA Oil</b>	Safflower	Abbott, DuPont Pioneer	■	■	■	■		N. America, Asia	
<b>Grain Quality*</b>	Wheat	Ardent Mills	■	■	■			Global	
<b>Low Gluten*</b>	Wheat	-	■					Global	

Phase: D=Discovery; 1=Proof of Concept; 2=Greenhouse / Early Field Trials; 3=Additional Field Trials / Product Development; 4=Regulatory / Pre-Commercial; 5=Commercialized  
\* Non GM

# Open architecture maximizes technology access and global market penetration



Source: Company information, Phillips McDougall, Seed Industry June 2014.

# Partnered with leaders in target crops, markets and geographies

Wheat		<ul style="list-style-type: none"> <li>• Leading global wheat seed breeder and marketer</li> <li>• Fourth largest global seed company overall</li> </ul>	<ul style="list-style-type: none"> <li>• Investor</li> <li>• JV partner</li> <li>• Commercial partner since 2009</li> </ul>
Rice and Cotton		<ul style="list-style-type: none"> <li>• Biotech trait leader in Southeast Asia</li> <li>• Cotton trait leader in India</li> </ul>	<ul style="list-style-type: none"> <li>• Commercial partner since 2007</li> </ul>
Soybeans		<ul style="list-style-type: none"> <li>• Owned by 200+ of largest soybean farmers in South America</li> </ul>	<ul style="list-style-type: none"> <li>• JV partner</li> <li>• Commercial partner since 2012</li> </ul>
		<ul style="list-style-type: none"> <li>• Leading developer of crop protection traits</li> <li>• Product development and regulatory expertise</li> </ul>	<ul style="list-style-type: none"> <li>• Development and channel partner starting April 2015</li> </ul>
Nutritional Oils		<ul style="list-style-type: none"> <li>• Leading nutrition and medical foods company</li> </ul>	<ul style="list-style-type: none"> <li>• Commercial partner since 2003</li> </ul>
Grain Quality		<ul style="list-style-type: none"> <li>• Leading global grain miller</li> </ul>	<ul style="list-style-type: none"> <li>• Commercial partner since 2012</li> </ul>

- ④ Commercial agreements enable and incentivize sub-licensing and stacking to maximize trait market share
- ④ Arcadia provides traits and services to achieve high value capture
- ④ Licenses generally extend for 20 years from commercial launch, with value shared independent of patent life

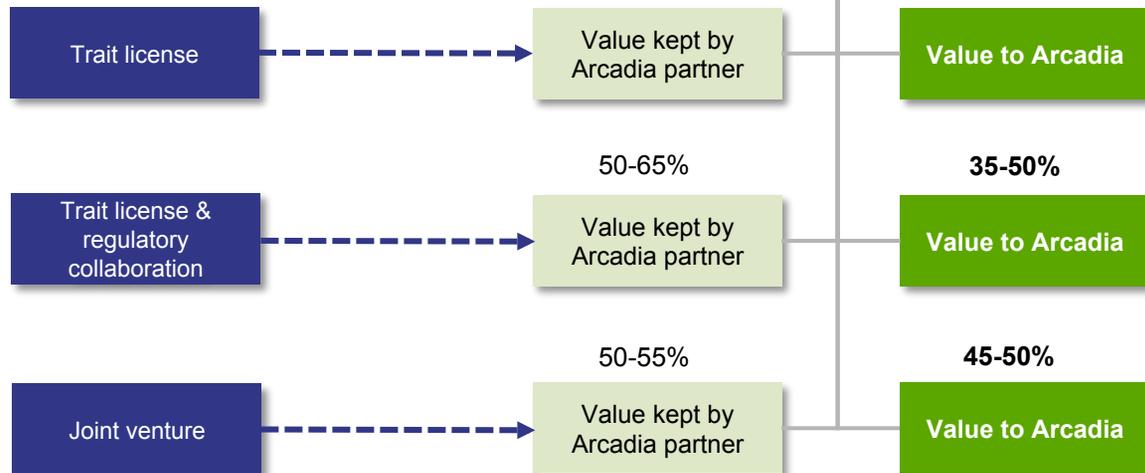
*Partial list*

# Traits and capabilities lead to high value-capture

Arcadia has licensed key technologies to partners for most major crops and countries

- Farmer – seed company value allocation based on partner experience
- Arcadia value allocation established by contract

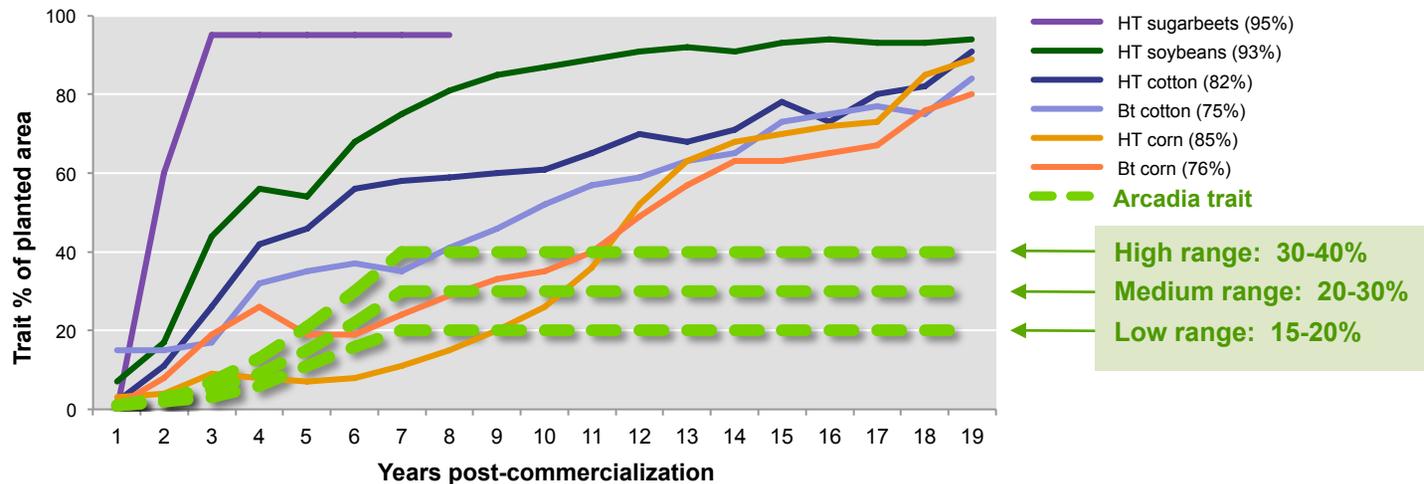
Three primary license types:



## Value-sharing

# Growth assumptions conservatively modeled

## Trait market adoption rate and share



Growth assumptions reflect:

- Rigorous input from commercial partners on crop and market-specific adoption rates
- Open stacking and sub-licensing provisions to increase trait market penetration
- Industry standards used for pipeline phases, timing and probabilities
- Conservative trait adoption rates and peak market share compared with industry norms and partner input
- 10-year historic averages for commodity prices
- No change in existing planted acreage

Source: US Department of Agriculture; Company information; Commercial partner information

# Late-stage portfolio with 13 products in Phase 3 of development or later



Phase	D	1	2	3	4	C
Months	24-48	12-24	12-24	12-24	12-36	
Success <sup>1</sup>	5%	25%	50%	75%	90%	

## Productivity traits: Designed to increase crop yields and income through improved input efficiency and environmental stress tolerance

Program	Crop	Collaborator(s)						Key markets
<b>Nitrogen Use Efficiency (NUE)</b>	Wheat	Limagrain, Mahyco, CSIRO, ACPFG	■	■	■	■		Global
	Rice	Mahyco, AATF	■	■	■	■		Asia
	Canola	-	■	■	■	■		North America, Asia
	Barley	-	■	■	■	■		North America, Australia
<b>Water Use Efficiency (WUE) and Drought Tolerance (DT)</b>	Soybean (DT)	Verdeca	■	■	■	■	■	Americas, Asia
	Wheat (DT)	Bioceres	■	■	■	■		Global
<b>Salinity Tolerance (ST)</b>	Rice	Mahyco	■	■	■	■		Asia
<b>Herbicide Tolerance<sup>2</sup></b>	Wheat	Confidential	■	■	■	■		Global
<b>Trait Stacks</b>								
<b>NUE/WUE/ST</b>	Rice	AATF	■	■	■	■		Asia

## Product quality traits: Designed to increase the value of harvested products

<b>GLA Oil</b>	Safflower	Abbott	■	■	■	■	■	■	North America, Asia
<b>Resistant Starch<sup>2</sup></b>	Wheat	-	■	■	■	■	■		Global
<b>Post Harvest Quality<sup>2</sup></b>	Tomato	Bioseed	■	■	■	■			Asia, North America
<b>ARA Oil</b>	Safflower	Abbott, DuPont Pioneer	■	■	■	■			North America, Asia

Note: Phase: D=Discovery; 1=Proof of Concept; 2=Greenhouse / Early Field Trials; 3=Additional Field Trials / Product Development; 4=Regulatory / Pre-Commercial; C=Commercialized

<sup>1</sup> Based on industry standard probabilities

<sup>2</sup> Non-GM

# Stress Tolerant soybeans have received the first regulatory approvals



## Stress Tolerance – Soybeans

DEVELOPMENT PHASE / PROBABILITY OF SUCCESS					
D	1	2	3	4	C
24-48 mo	12-24 mo	12-24 mo	12-24 mo	12-36 mo	
5%	25%	50%	75%	90%	

## Market Potential

- Global: 110M Ha
- 4<sup>th</sup> largest global crop
- Focus: North America, South America

## Value Creation

- Each 10% yield increase creates ~\$10B added value globally
- Trait share potential: High

## Market Channel

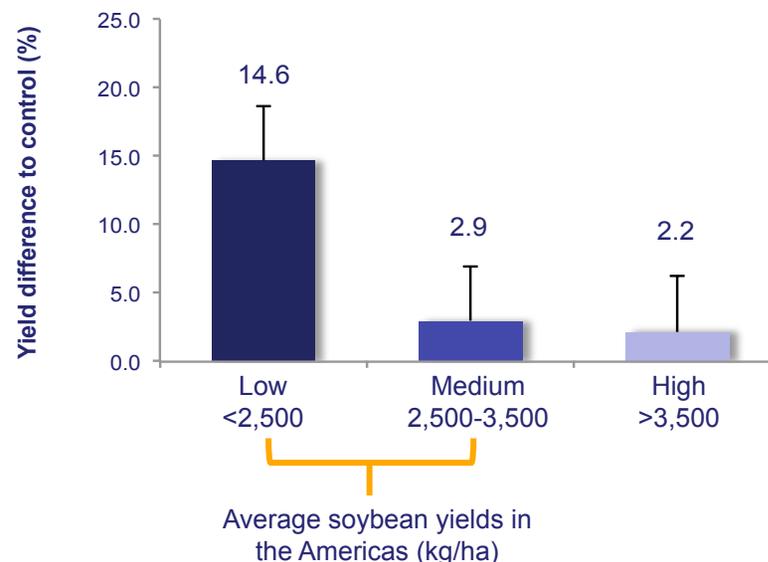
- US-based 50/50 joint venture between Arcadia and Bioceres 
- Stress tolerant soybeans received first regulatory approval in Argentina in April 2015
- US FDA Early Food Safety Evaluation completed for HB4 stress tolerance trait
- Companies representing ~35% of South America soybean sales have licensed the trait

## Stress Tolerant Soybean Field Trials

## Data Notes

- Multiple years of field data show yield improvements across different environments
- Yield gains most pronounced in low-yielding environments, where yield gains reached 14-15%

Stress tolerant soybean field trials in different yield environments (average of 28 trials in 2013-2014)



Source: FAO, Company information

# NUE rice demonstrates average yield increase of 30%

Nitrogen Use Efficiency – Rice					
DEVELOPMENT PHASE / PROBABILITY OF SUCCESS					
D	1	2	3	4	C
24-48 mo	12-24 mo	12-24 mo	12-24 mo	12-36 mo	
5%	25%	50%	75%		

Market Potential
<ul style="list-style-type: none"> <li>Global: 162M Ha</li> <li>3<sup>rd</sup> largest global crop</li> <li>Focus: Asia</li> </ul>

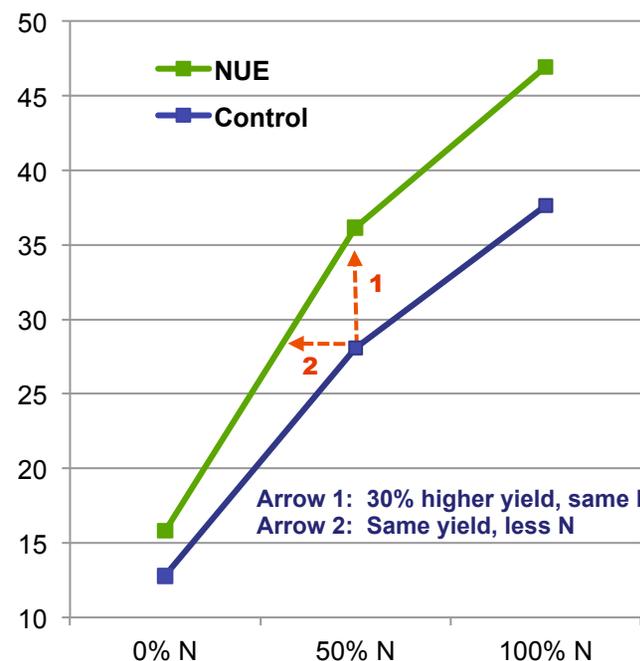
Value Creation
<ul style="list-style-type: none"> <li>Each 10% yield increase creates ~\$30B added value globally</li> <li>Trait share potential: High</li> </ul>

## Market Channel

- Major seed company in India; partially owned by Monsanto
- Key partner since 2007
- Introduced the first GM cotton in India and achieved >90% trait market share
- NUE trait has completed US FDA Early Food Safety Evaluation



## NUE Rice Field Trials



Production Environment	N Rate (% normal)	NUE Rice Mean (% yield increase)
Lowland	0%	25%
	50%	26%
	100%	25%
Upland	17%	43%
	50%	32%
<b>Mean</b>		<b>30%</b>

Based on 4 years of field trials by the International Center for Tropical Agriculture (CIAT)

## Data Notes

- Independent field testing demonstrated average yield increase of 30% based on 4 years and multiple environments
- Rice lines incorporating the NUE trait have shown double-digit percentage increases in key plant performance and yield metrics

Source: FAO, CIAT, Company information

# Non-GM Herbicide Tolerant wheat taps into largest existing trait market

## Herbicide Tolerance – Wheat (non-GM)

DEVELOPMENT PHASE / PROBABILITY OF SUCCESS					
D	1	2	3	4	C
24-48 mo	12-24 mo	12-24 mo	12-24 mo	12-36 mo	
5%	25%	50%	75%		

## Market Potential

- Global: 217M Ha
- Largest global crop

## Value Creation

- Based on combination of herbicide cost reduction and yield increase
- Trait share potential: High

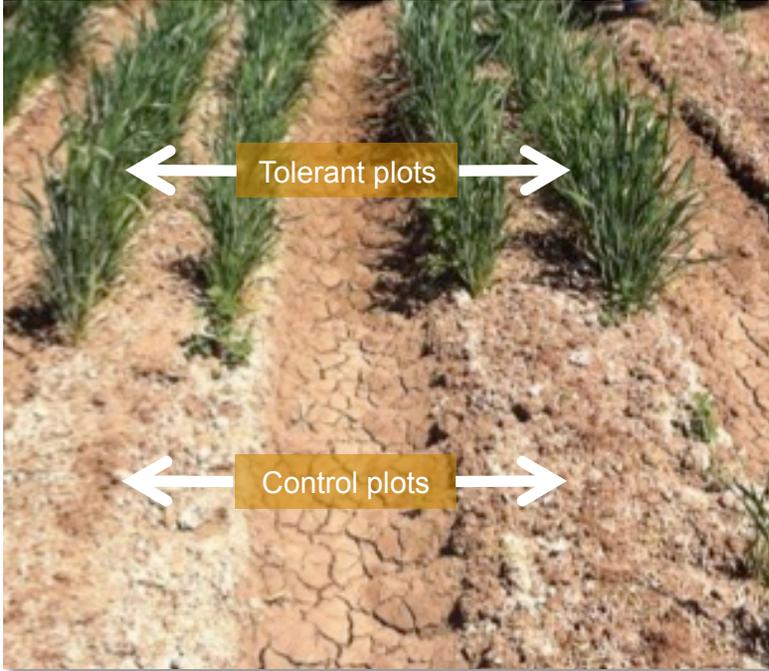
## Market Channel

- Key collaborator and funding partner is major seed company, who has non-exclusive, geographically limited rights
- Broad non-exclusive licenses in additional geographies planned

## Data Notes

- High-throughput screening of proprietary genetic diversity library used to discover and stack genes
- Optimized genetic stack in greenhouse and field tests
- Testing to date demonstrates clear tolerance to glyphosate herbicide in multiple lines

## Herbicide Tolerant Wheat Field Trials



Source: FAO, Company information

# Non-GM Resistant Starch wheat improves health qualities of wheat

Resistant Starch Wheat (non-GM)					
DEVELOPMENT PHASE / PROBABILITY OF SUCCESS					
D	1	2	3	4	C
24-48 mo	12-24 mo	12-24 mo	12-24 mo	12-36 mo	
5%	25%	50%	75%	90%	

**Market Potential**

- Global
- \$2B market opportunity

**Value Creation**

- Based on delivery of greater total dietary fiber in wheat products
- Trait share potential: Medium

**Market Channel**

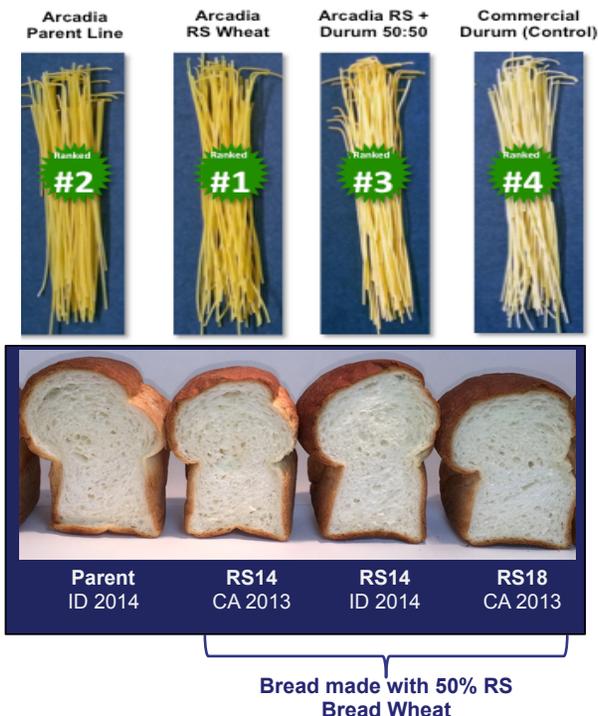
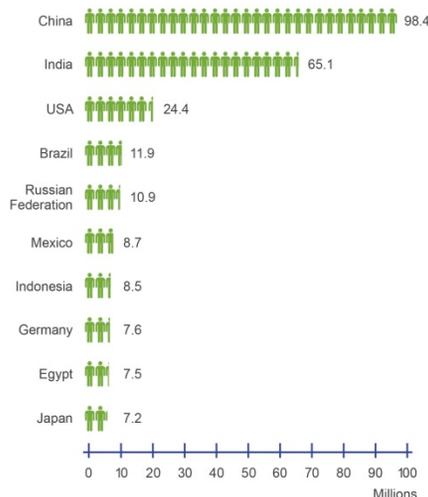
- Multiple major milling and consumer product companies (in development)

**Data Notes**

- Resistant starch increases dietary fiber, benefitting health and decreasing glycemic index; important in diabetes mitigation
- Pasta made from Resistant Starch Wheat achieved highest consumer preference rankings in tests carried out by a major consumer products company
- Bread made with 50% Resistant Starch Wheat achieved multiples higher total dietary fiber (TDF\*) than bread made from standard wheat

## Resistant Starch Wheat

### Top 10 countries with people with diabetes (ages 20-79), 2013



Source: International Diabetes Foundation, MarketsandMarkets, Company information

# Regulatory approvals, commercial partnerships and patents continue to advance pipeline



Regulatory approvals
 <p>Regulatory approval of stress tolerant soybeans by CONABIA in Argentina</p>
 <p>US FDA Early Food Safety Evaluation for NUE trait in all crops</p>
 <p>US FDA approval of GLA safflower oilseed meal in animal feed</p>
 <p>US FDA Early Food Safety Evaluation for HB4 trait in all crops</p>

Commercial partnerships
 <p>Verdeca collaboration with TMG to advance breeding of stress tolerant soybeans in South America</p>
 <p>Verdeca collaboration with Dow AgroSciences to advance yield traits in soybeans in South America</p>
 <p>Phytola research partnership to develop soybean varieties with increased oil content</p>
 <p>Verdeca collaboration with TMG to develop non-GM agronomic and quality traits in soybeans</p>

Patent advancements
 <p>US Patent issued for Arcadia's non-GM Resistant Starch Wheat</p>
 <p>European patent issued for Arcadia's Water Use Efficiency trait technology</p>

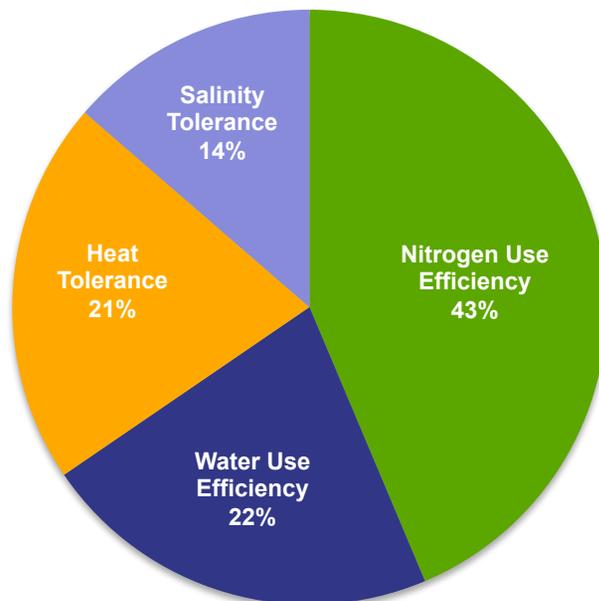
# Contractual milestones provide near-term revenue and visibility on progress



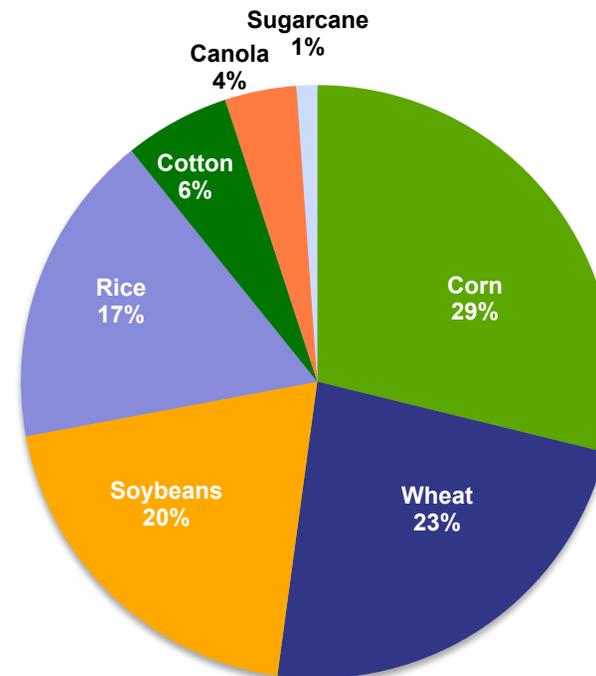
# Top four traits represent significant revenue opportunity in major global crops

Annual Trait Revenue Opportunity Approximately \$9B-\$14B<sup>1</sup>

By Trait



By Crop



<sup>1</sup> Phillips McDougall Analysis, 2015

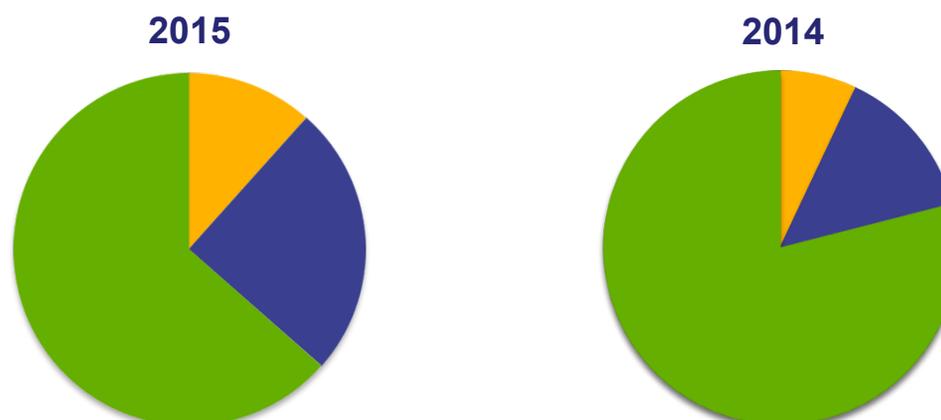
# Revenue

	Second Quarter			First Half		
	2015	2014	% Increase/ (Decrease)	2015	2014	% Increase/ (Decrease)
Product revenue	179	65	175%	260	199	31%
License revenue	401	195	106%	559	371	51%
Contract research and governmental grants	850	1,045	(19%)	1,426	2,112	(32%)
<b>Total revenues</b>	<b>1,430</b>	<b>1,305</b>	<b>10%</b>	<b>2,245</b>	<b>2,682</b>	<b>(16%)</b>

\$K; Unaudited

## First-half revenue mix comparison:

- Product revenue
- License revenue
- Contract research and government grants



# Operating expenses

	Second Quarter			First Half		
	2015	2014	% Increase/ (Decrease)	2015	2014	% Increase/ (Decrease)
Cost of product revenues	106	46	130%	162	137	18%
R&D expense	2,086	2,275	(8%)	3,918	4,258	(8%)
SG&A expense	2,785	3,983	(30%)	5,423	5,867	(8%)
<b>Total operating expenses</b>	<b>4,977</b>	<b>6,304</b>	<b>(21%)</b>	<b>9,503</b>	<b>10,262</b>	<b>(7%)</b>

\$K; Unaudited

## First-half expense mix comparison:

- Cost of product revenues
- R&D expense
- SG&A expense

